The background features a close-up of several blue agave leaves with sharp, pointed tips and serrated edges. A semi-transparent dark blue horizontal band is overlaid across the middle of the image. On the right side of this band, there is a white map of Mexico with a grid overlay.

A tale of two Mexicos: Growth and prosperity in a two-speed economy

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McKinsey Global Institute

May 6, 2014

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Today's discussion

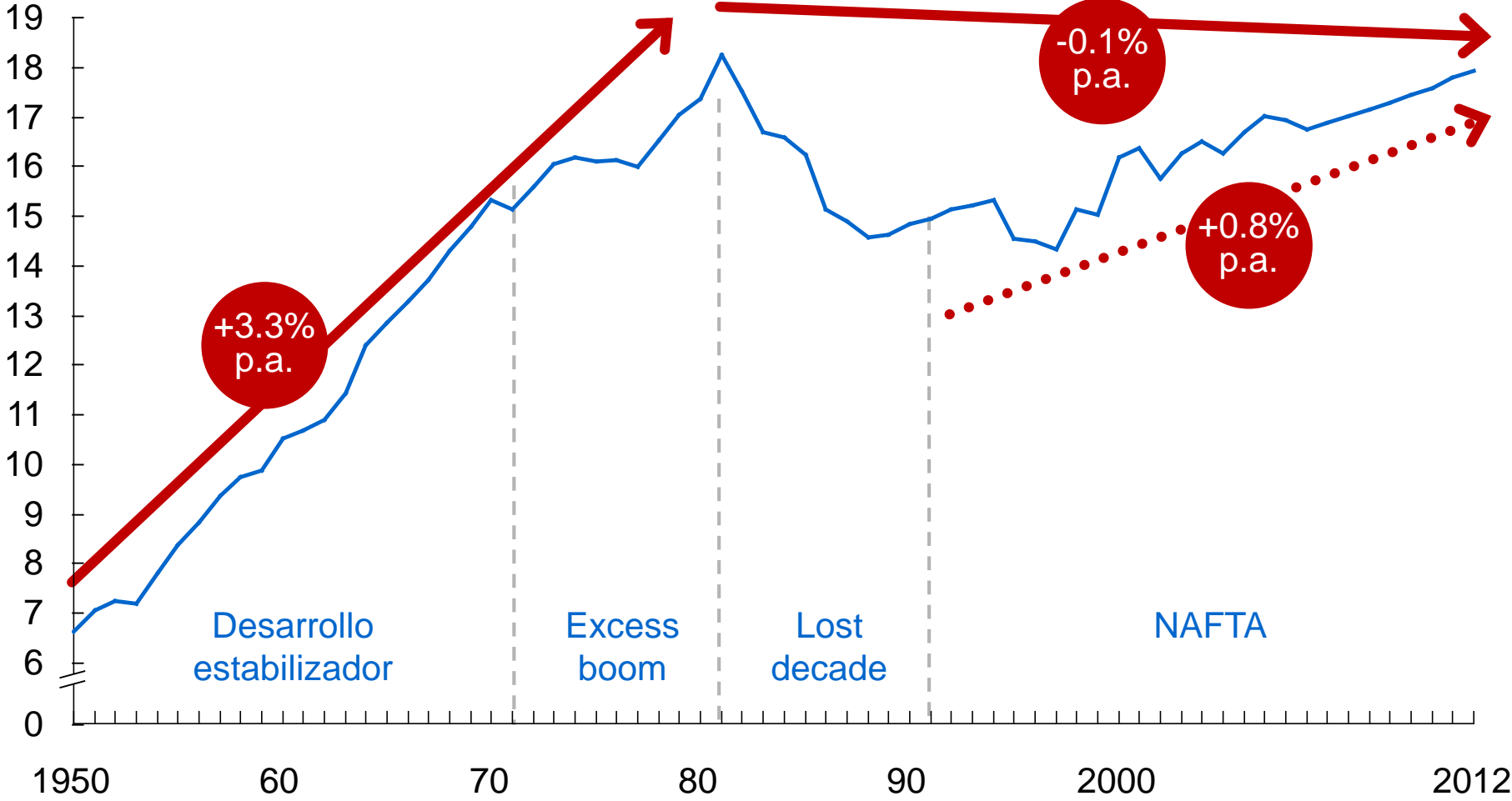
What has kept Mexico's growth disappointingly low in the 20 years under NAFTA?

What are Mexico's growth prospects now?

How can California benefit from a prosperous Mexico?

Despite NAFTA and reforms, Mexico has not raised its productivity in 30 years

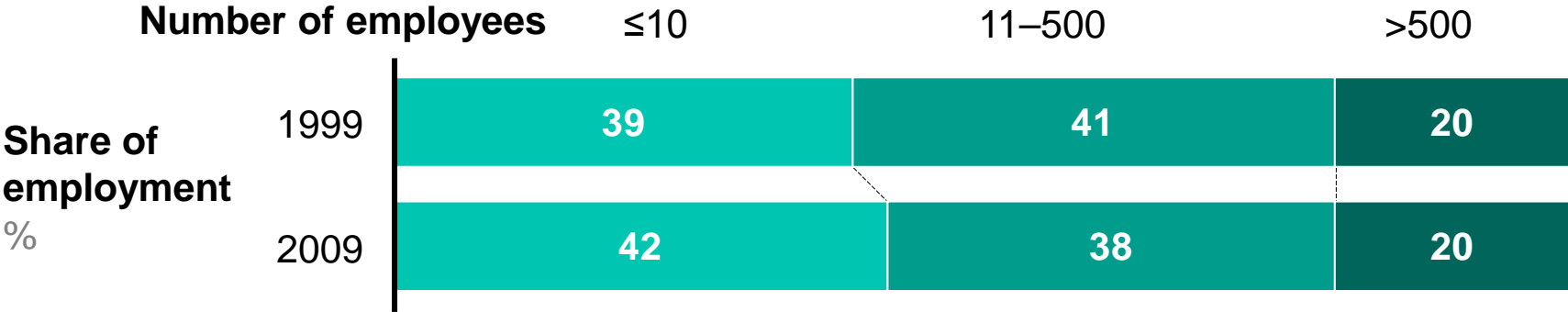
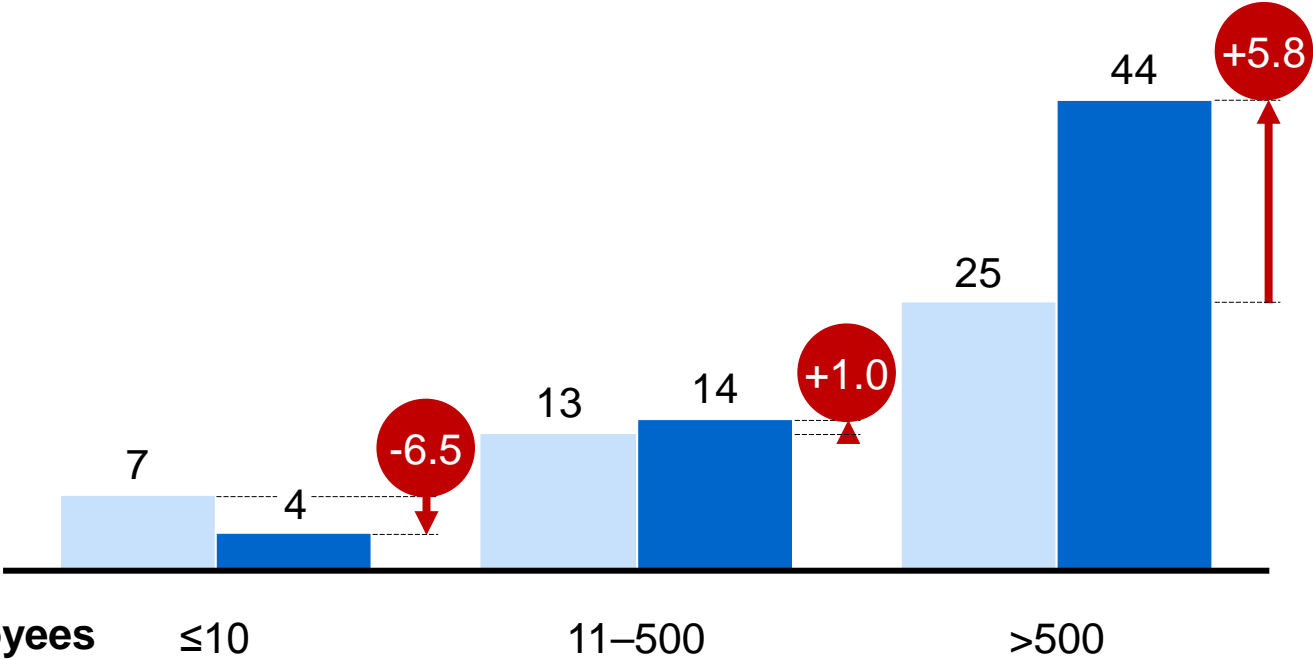
GDP per hour worked
2012 purchasing power parity dollars



Behind flat performance is a widening productivity gap between large modern and traditional businesses

Value added per occupied person
\$ thousand, constant 2003 \$

- 1999
- 2009
- Compound annual growth rate, 1999–2009 (%)



SOURCE: *Censos Económicos 1999, Censos Económicos 2009*, Instituto Nacional de Estadística y Geografía; McKinsey Global Institute analysis



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3 key levers to boost productivity growth across the economy

- **Help traditional enterprises evolve into modern, formal SMEs**
- Expand access to capital, particularly for mid-sized companies
- Continue to make Mexico a place where world-class companies prosper



3 key levers to boost productivity growth across the economy

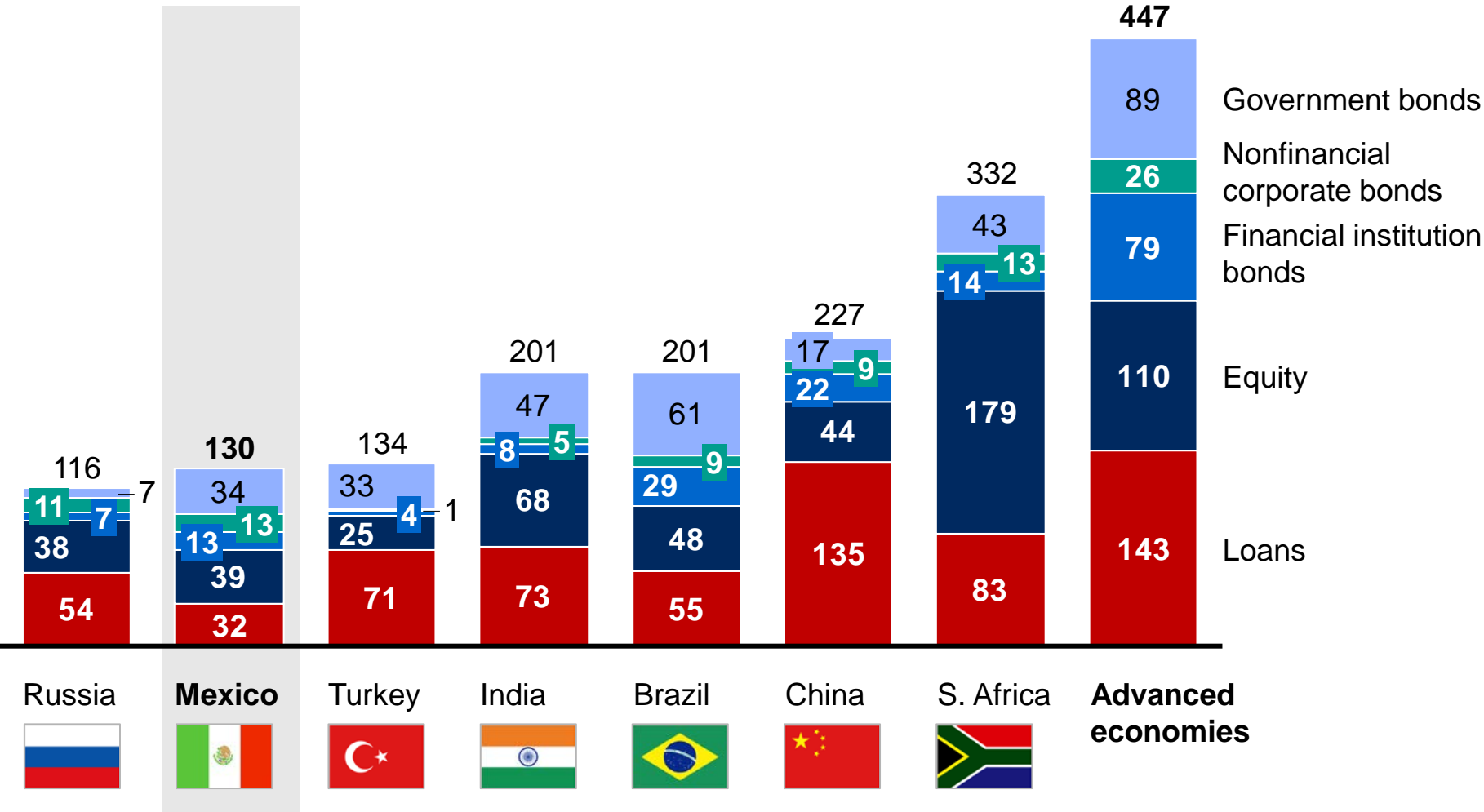
- Help traditional enterprises evolve into modern, formal SMEs
- **Expand access to capital, particularly for midsized companies**
- Continue to make Mexico a place where world-class companies prosper



Access to capital is limited relative to other emerging economies, with particularly wide gap in loans

Financial depth, 2013

Stock of debt and equity as % of GDP



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How can California benefit from a prosperous Mexico?

- Export market for goods and services geared to Mexico's growing consuming class
- Complementarities in supply chains
- New markets and applications for California's technology and innovation



Thank you

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