

California Chamber of Commerce



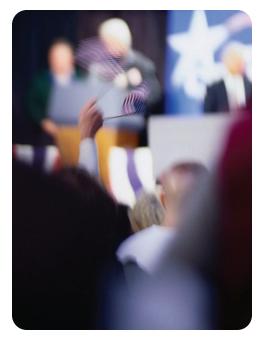


















2024

GUIDE TO THE California Chamber of Commerce

About the CalChamber	
Advocates for Policies to Strengthen California	13
Access to Decision Makers Helping Members Network with State, Federal, World Leaders	20
Legal AffairsOffering Courts a Business Perspective	21
Public Affairs/Political Action A Platform for Employers to Get Involved Public Affairs Council Political Action Network: Making a Nonpartisan Difference CalChamber Leads Initiative Campaigns	22
Grassroots Driving the Message Home at the Local Level Issue Coalitions Improve Effectiveness	27
Timely Information Multiple Channels for Information Business Leaders Need	31
Business Services	33
Independent Research on Public Policy Issues California Foundation for Commerce and Education	35
Sponsorships/Partnership Opportunities	36

About the CalChamber

CalChamber: HR Expert and Business Advocate

Welcome to the California Chamber of Commerce. As a CalChamber member, your company is entitled to a host of benefits that will enable you to maximize your influence in California's capital and be sure your company is in compliance with the state's often-unique and complex laws and regulations. With a history of presenting the business viewpoint for more than 130 years and an experienced public policy advocacy staff, the CalChamber is the most effective voice in the state capital for all California employers.

The CalChamber helps California business do business through an unmatched advocacy program, an aggressive public affairs agenda and an extensive business services division. Through our advocacy program, the CalChamber promotes the growth of California business, protects California employers from excessive government mandates and prepares the state for the future by seeking improvements to California's infrastructure and education system. Our public affairs program identifies and backs issues, candidates and elected officials in support of a probusiness agenda. Our business services division offers a wide and growing array of products and services to help employers of all sizes comply with laws and regulations.

The CalChamber Board of Directors and its Executive Committee reflect the diversity of the California economy. Our policy committee structure enables executives and managers at all levels in your company to help us in creating policy that meets the needs of a dynamic business community. The CalChamber continues to lead the way on ballot initiative campaigns and maintains an impressive track record on defeating anti-business propositions. When necessary, the CalChamber takes the business message before the courts to safeguard a sound economy and business climate in the state. Recognizing the importance of business involvement in politics, the CalChamber functions as the source for legislative campaign information and the coordination of political contributions. We continue to build on the grassroots strength that comes from our solid ties with local chambers of commerce.

There is tremendous value to be gained from an investment in CalChamber membership. Our staff is prepared to help. Use this guide to determine where your company's interests are best served: Join (or name a colleague to join) a CalChamber policy committee to guide state policies. Join your peers to influence the future of California's political landscape as a member of the Public Affairs Council. Help develop or lead a task force. Contribute to ChamberPAC. Check out our many tools to help businesses comply with complex laws and regulations, then forward the information to a colleague.

CalChamber members are part of an outstanding network of employers. We appreciate your support.



Our Mission and History

The mission of the California Chamber of Commerce is to serve as an advocate and resource for California employers and to engage in other activities, domestically and internationally, that enhance the California economy and make the state a better place to live, work and do business.

For more than 130 years, the CalChamber has been dedicated to maintaining our state's economic vitality by meeting the needs of California employers. The CalChamber works to promote the growth of California business, protect California businesses from excessive government mandates and prepare California for the future by lobbying for improvements to the state's infrastructure and education system.

Representing 13,000 companies of all types and sizes, the CalChamber is one of the state's largest, broad-based business advocates to government. CalChamber members employ one-fourth of the private sector workforce in California. More than two-thirds of CalChamber members have 100 or fewer employees. The CalChamber is a nonprofit organization.

Voice for Business Focused on Creating a More Affordable California

Headquartered just one block from the State Capitol in Sacramento, the CalChamber's advocacy team works with state legislators, regulators and other key government staffers to assure they consider business concerns and the impact of actions on the California economy and jobs when proposing new laws and regulations. Backing up the CalChamber's full-time advocacy staff are hundreds of representatives of member companies who serve on CalChamber policy committees, councils and task forces.

International Trade

Trade issues are a key component of the CalChamber's congressional advocacy efforts. For more than four decades, the CalChamber has been the only statewide business organization continually devoted to promoting international trade and exports.

Legal Affairs

The CalChamber Legal Affairs Department participates in major litigation affecting California employers and the economy. The legal affairs unit files litigation and friend-of-the-court briefs on behalf of our members and key industries to emphasize the broad impact that court decisions may have on the California economy. Legal affairs team members also produce CalChamber compliance materials and lead our training sessions.

Political Action

The CalChamber works aggressively to create a political climate that is more favorable to business through a targeted political action network, funding specific campaigns through issue and candidate political action committees, and recruiting pro-jobs candidates. Taking the lead in supporting or opposing statewide initiative campaigns also is an important part of this effort.

Grassroots

The CalChamber's diverse membership and good working relationship with 200 member trade associations and 220 local chambers of commerce provide a firm foundation for a grassroots program to carry the business message to a wide audience. Our grassroots website, *impact-california.com*, pulls together in one location all the online tools employers need to make their views known to policymakers.

Access to Decision Makers

Through exclusive retreats and other special events, the CalChamber has offered major members access to decision makers from California, the federal government and around the globe. The gatherings provide an opportune setting for attendees to network with peers.

Timely Information

The CalChamber offers business leaders handy access to timely, relevant information through the internet, emails, mobile apps, *The Workplace* podcasts and blogs. The CalChamber website, *calchamber.com*, connects visitors to upto-date information on legislative, court and regulatory activity affecting California employers. It also provides links to other CalChamber websites focusing on top concerns: *HRCalifornia.com*, dedicated to employment law compliance; and *store. calchamber.com*, the source for products, services and tools to help employers comply with employment law requirements and more. Email newsletters bring directly to subscriber inboxes the latest news from the CalChamber and other news sources. Alternative ways to receive CalChamber updates include Facebook, Twitter and LinkedIn. Download smartphone- and tablet-friendly applications at *calchamber.com/mobile*.

Business Services: Member Services and Tools, Compliance Products and Training

The CalChamber—specifically our Business Services Division in conjunction with staff legal counsel—has developed convenient posters, online tools, and print and digital publications to help California employers meet changing state and federal employment law requirements. The division surveys current CalChamber members and customers to uncover new ways we can assist businesses with their HR compliance.

Labor Law Helpline

CalChamber members with Preferred standing or higher have exclusive access to our Labor Law Helpline employment law experts, who can provide better understanding of employment-related laws, regulations, court cases and administrative procedures.

Independent Research

To fill the need for a credible source of accurate information on the benefits of a strong economic base and the adverse effects of many government policies, the CalChamber works closely with the California Foundation for Commerce and Education. The foundation is a tax-exempt, nonprofit corporation affiliated with the CalChamber that functions as a "think tank" for the business community in California. The Foundation is nonpartisan and does not advocate on legislation or ballot measures. Its website is at www.cfcepolicy.org.

Board of Directors

The California Chamber of Commerce Board of Directors is made up of 100 top-level officers from member companies throughout the state. Members of the Board are elected by CalChamber members and are ranking executives of their organizations, representing many of the state's leading firms and industries, as well as the small business sector. The CalChamber Board votes on CalChamber policy based on recommendations from CalChamber committees. The CalChamber Board of Directors meets four times a year at locations throughout California. To be eligible for election to the Board, a businessperson must be a senior-level officer or owner of a significant company. The headquarters of the member company need not be located in California as long as the company conducts significant business in the state. CalChamber directors serve without compensation.

Executive Committee

The CalChamber Executive Committee consists of the current Board chair and three vice chairs, the three most recent past chairs (remaining on the Board) and up to three additional directors. The Executive Committee, with concurrence of the Board, appoints the CalChamber president/chief executive officer, corporate secretary and chief financial officer, none of whom need be Board members.

The term for CalChamber directors is three years, after which they are eligible to be re-elected for additional three-year terms. Officers serve one-year terms.



Janet A. Liang, 2024 CalChamber chair, is executive vice president, group president and chief operating officer, care delivery, for Kaiser Foundation Health Plan, Inc. and Hospitals, Oakland.

2024 CalChamber Officers



Chair

Janet A. Liang

Executive Vice President, Group President and Chief
Operating Officer, Care Delivery
Kaiser Foundation Health Plan, Inc. and Hospitals



First Vice Chair

Maryam S. Brown

President

Southern California Gas CompanyHospitals



Second Vice Chair

John A. Stowell

Senior Vice President

The Walt Disney Company



Third Vice Chair Frank Washington Chief Executive Officer Crossings TV

Executive Committee At-Large Members

Jennifer M. HaleyPresident and Chief Executive Officer
Kern Energy

Seth Oster Chief Corporate Affairs Officer The Wonderful Company

Fiona Hutton
Founder and Chief Executive Officer
Fiona Hutton & Associates

Executive Staff Leadership

Directing the policies adopted by the California Chamber of Commerce Board of Directors is an experienced staff led by Jennifer Barrera, president and chief executive officer. Collectively, the CalChamber executive leadership brings to its assignment a depth and breadth of knowledge from decades of experience at upper levels of management in the public and private sectors. If these executives were an outside firm on their own, tapping into their expertise and connections would carry a sizable fee.



President and Chief Executive Officer Jennifer Barrera

Stepped up to top staff position on October 1, 2021, after serving as CalChamber executive vice president heading policy strategy development and implementation since 2018. Known for her success rate with the CalChamber's annual list of job killer legislation, efforts to reform the Private Attorneys General Act (PAGA) and leadership working with employers on critical issues, including most recently those arising from the COVID-19 pandemic. Previously led CalChamber advocacy in labor and employment, taxation and legal reform. Also advises CalChamber business compliance activities interpreting changes in employment law.



Executive Vice President and Chief of Staff for Policy Ben Golombek

Joined the CalChamber as head of its policy team on January 17, 2022. Provides strategic oversight and management of CalChamber's legislative and regulatory priorities. Most recently served as West Region vice president for public affairs for AT&T. Also has served as chief of staff to three members of the California State Assembly. Worked at Los Angeles City Hall as deputy city controller, communications director for a city councilmember, and deputy press secretary for a former Los Angeles mayor.



Executive Vice President, Communications Denise Davis

CalChamber spokesperson since September 2007. Leads communications strategy and outreach, heads CalChamber media relations and manages CalChamber involvement in select issue advocacy and ballot measure campaigns. Previously a senior-level communications consultant working on high-profile campaigns, legal matters and policy issues. Also served as a Governor's chief deputy communications director. Has 14 years of experience serving three California attorneys general as a spokesperson and victim advocate. Also directed media relations for a national, nonprofit legal foundation.



Executive Vice President and Chief Financial Officer Gretel Tortolani

Joined the CalChamber in April 2022. Bilingual executive with more than 20 years of experience overseeing financial and human resources activities, most recently as chief financial officer at international food distribution company Otis McAllister, Inc. Also served as chief financial officer and vice president of human resources at Operation Dignity, Inc., nonprofit providing housing and supportive services to veterans and the homeless. Started consultancy agency GTCFO2Go LLC, providing chief financial officer services and advice to early-stage startups and laterstage companies. Was corporate controller at Mi Pueblo Food Center, a Hispanic grocery chain with 19 stores across California.



Executive Vice President, Public Affairs Martin R. Wilson

Joined the CalChamber in October 2011. Oversees all CalChamber public affairs and campaign activities. More than 40 years in California politics, playing leadership roles in the election and re-election of two governors and a U.S. senator. Has orchestrated numerous successful ballot measure campaigns. Also has served in government as a senior staff member at the local, state and federal levels, and has advised major California employers on public policy matters.



General Counsel Nicole Wasylkiw

Provides legal advice and guidance on all legal and nonemployment matters affecting the organization. Manages CalChamber amicus and legal defense program. Serves as CalChamber corporate secretary. Joined the CalChamber after more than a decade at Vision Service Plan. Was primary business counsel for VSP Retail and corporate counsel providing integrated legal and commercial counsel to VSP's insurance line and doctor network. Became a dispute resolution subject matter expert while overseeing VSPs special investigations unit.



More detailed staff biographies are available at www.calchamber.com.

CalChamber Accomplishments

Each year the California Chamber of Commerce tracks some 3,000 legislative proposals on behalf of employers, using our significant clout to promote cost-saving reforms and fight anti-business legislation.

Since releasing its first job killer list in 1997, the CalChamber has stopped numerous job killer bills from becoming law, saving employers millions of dollars and protecting jobs for the California economy. Over the years, our efforts have:

- stopped costly workplace mandates;
- prevented expansion of employer liability;
- halted expensive, unnecessary regulatory burdens;
- protected workers' compensation reforms;
- helped control unemployment insurance costs;
- · helped control health care costs;
- stopped tax increases—both in legislation and at the ballot box;
- · kept a lid on wage costs;
- safeguarded the ability of California ports to keep goods moving;
- won voter approval of investment in critical infrastructure;
- ensured students are better prepared for the workplace;
- · helped California small businesses;
- promoted tourism marketing;
- kept the lid on excessive litigation;
- increased world trade, investment and tourism opportunities.



A rundown on the dollar impact of CalChamber activities in 2023 alone appears on the following page.

2023 Sample Return on Investment for CalChamber Mem	bers
De facto ban of warehouses defeated (AB 1000)	\$50 billion
Massive tax increase on all forms of personal property or wealth stalled (ACA 3, AB 259)	\$22.33 billion
Housing ban in all local jurisdictions averted (AB 68)	\$10 billion
Corporate tax rate increase creating disincentive to conduct certain operations in California stopped (SB 220)	\$7.2 billion
Behavioral health program restructured with funding for needed treatment beds and supportive housing (SB 326, AB 531)	\$4.86 billion
Duplicative program increasing costs to cap-and-trade program participants stopped (SB 308)	\$4.3 billion
Increased gas costs due to misguided attempt to revamp model market-ba program stopped (AB 9, SB 12)	sed greenhouse gas \$3.4 billion
Costly presumption of injury increasing workers' compensation costs for public and private hospitals stopped (AB 1156)	\$1 billion
Increased health care costs due to mandated fertility treatment coverage stopped (SB 729)	\$332 million
Unemployment insurance benefits for striking workers vetoed (SB 799)	\$215 million
Mandate on allocation of insured's out-of-pocket expenses resulting in increased health care premiums for employers and employees stopped (AB 874)	\$213.3 million
Ban on critically needed packaging stopped (AB 1290)	\$200 million
Added costs for ratepayers due to requirements for procuring power amend (SB 781)	ded out of proposal \$200 million
Increased health care premium costs for employers and employees due to drug coverage mandate stopped (SB 427)	\$157.3 million
Targeted tax on short-term rentals stopped (SB 584)	\$150 million
Increased health care premium costs due to prescription drug cost sharing mandate stopped (SB 873)	\$109 million
Medical equipment mandate resulting in increased health care premiums for employers and employees stopped (AB 1157)	\$57.1 million
Total Definable Return \$	104.724 billion
Return Per California Employee	\$6,792

Advocates for Policies to Strengthen California

The Voice of Business in the State

The public policy team of the California Chamber of Commerce, led by Ben Golombek, executive vice president and chief of staff for policy, brings energy and experience to the task of making sure lawmakers and regulators hear about the impact of proposals on business and the state's economy.

CalChamber policy advocates testify regularly at public hearings of the Legislature, state agencies and regulatory bodies on a broad array of topics affecting how California businesses do business—privacy, environmental requirements, climate change-related emissions requirements, labor law, legal reform, product regulations, safety and health, taxes and resources management, to name just a few.

In addition, the CalChamber policy advocates are deeply involved in behind-thescenes meetings and discussions, helping shape proposed laws and regulations to streamline government and improve the jobs climate.



Ben Golombek
Executive Vice President
and Chief of Staff for Policy

Policy Committees

The policy committees of the California Chamber of Commerce draft and review policy and make recommendations to the Board of Directors on an array of issues. In addition, the CalChamber establishes ad hoc committees as the need arises to address other policy issues. Committees range in size from eight to 100 members and meet between two and four times a year (or, as needed) via telephone or virtual conference calls. The committee chairs generally are members of the CalChamber Board of Directors and work closely with the CalChamber's public policy team members, permitting the CalChamber to act quickly as issues emerge. Membership in committees is open to managers, technicians and/or policy experts with CalChamber Advocate-level member companies.



To get involved, contact the staff member for the committee in which you have an interest.

Education

Goal: Foster greater business involvement to improve both teacher and student performance, and administrative accountability in schools throughout California. Staff: Robert Moutrie, robert.moutrie@calchamber.com

Environmental Policy

Goal: Oversee issues related to the environment, such as air quality, climate change and AB 32 implementation, energy, the California Environmental Quality Act (CEQA), Proposition 65 and green chemistry, hazardous and solid waste, surface mining and land use issues. Recommends policies that meet the mutual objectives of protecting human health and the environment while conserving the financial resources of business to the fullest extent possible in order to help California businesses grow and promote their technologies/services.

Staff: Adam Regele, adam.regele@calchamber.com
Brady Van Engelen, brady.vanengelen@calchamber.com

Food and Agriculture

Goal: Shape policy impacting the entire food and agricultural supply chain, from growing and distribution to packaging, transportation, retail and end of life management. Staff: Brenda Bass, brenda.bass@calchamber.com

Health Care Policy

Goal: Promote a sound and affordable health care system. Work to contain costs and avoid unnecessary and expensive regulatory controls, including mandates. Staff: Preston Young, preston.young@calchamber.com

Housing

Goal: Support housing policies that focus on increasing California's housing supply for the benefit of all Californians' quality of life.

Staff: Adam Regele, adam.regele@calchamber.com

Immigration

Goal: Recommend policies on issues concerning immigration. Staff: Robert Moutrie, robert.moutrie@calchamber.com

Labor and Employment/Workers' Compensation

Goal: Protect employers' rights to direct and manage their companies' employees in an efficient, safe and productive manner. Promote legislative, judicial and regulatory actions that maintain an efficient workers' compensation system that provides adequate worker benefits while protecting the competitive position of California employers.

Staff: Ashley Hoffman, ashley.hoffman@calchamber.com

Legal Reform and Protection

Goal: Seek comprehensive tort reform legislation that will halt runaway liability risk and promote greater fairness, efficiency and economy in the civil justice system. Staff: Robert Moutrie, robert.moutrie@calchamber.com

Privacy and Cybersecurity

Goal: Proactively develop and promote privacy principles and policies that protect consumers without stifling innovation and that avoid costly and unnecessary legal liability and compliance burdens on businesses.

Staff: Ronak Daylami, ronak.daylami@calchamber.com

Taxation

Goal: Monitor legislation and regulatory activity to ensure that California tax laws are fair and can be administered easily. Review state spending plans to make certain that economy and efficiency are the primary goals of government. Staff: Preston Young, preston.young@calchamber.com

Tourism

Goal: Encourage increased travel to California by fostering investment in advertising and improvements to tourism infrastructure, considering the important role of tourism in the state's economy and plans for economic recovery. Staff: Robert Moutrie, robert.moutrie@calchamber.com

Transportation and Infrastructure

Goal: Develop and maintain a statewide transportation network that is adequate for the needs of business, agriculture and individual citizens.

Staff: Brady Van Engelen, brady.vanengelen@calchamber.com

Water Resources

Goal: Encourage responsible water quality goals and water development policies to meet the increasing demand for reliable water supplies.

Staff: Brenda Bass, brenda.bass@calchamber.com

Subcommittee

Workplace Safety

Goal: Advocate cost-effective and practical safety and health regulations while protecting the competitive position of California employers. (Subcommittee of Labor and Employment Committee)

Staff: Robert Moutrie, robert.moutrie@calchamber.com

Special Committees

CalChamber Fundraising Committee

Goal: Develop comprehensive strategy for the CalChamber in its political fundraising efforts. Oversee budget and expenditure plan for ChamberPAC and implementation of ChamberPAC recognition program for major donors. (Must be a member of the CalChamber Board of Directors to join.)

Staff: Martin R. Wilson, martin.wilson@calchamber.com

Council for International Trade

Goal: Work with state and federal administrations and lawmakers to support expansion of international trade and investment, fair and equitable market access for California products abroad, and elimination of disincentives that impede the international competitiveness of California business.

Staff: Susanne T. Stirling, susanne.stirling@calchamber.com

Small Business Policy Council

Goal: Amplify the voices of small businesses in the State Capitol. The Council, comprising 30 members, includes 15 local chamber CEOs and 15 CalChamber members and aims to ensure that the needs and priorities of small businesses are at the forefront of legislative discussions. (Membership by invitation) Staff: Nick Ortiz, nick.ortiz@calchamber.com

Women's Leadership Council

Goal: Enhance the profile and contributions of California women business leaders and establish strong ties between them and elected officials, government appointees and other key decision makers in state government. (Must be a member of the CalChamber Board of Directors to join.)

Staff: Denise Davis, denise.davis@calchamber.com

Policy Advocates



Adam Regele
Vice President of
Advocacy and Strategic
Partnerships
Environmental Policy,
Housing and Land Use,
Product Regulation



Robert Moutrie
Senior Policy Advocate
Education, Legal Reform
and Protection,
Workplace Safety,
Tourism, Unemployment
Insurance, Immigration



Brenda Bass
Policy Advocate
Water, Agriculture and
Resources



Brady Van Engelen
Policy Advocate
Climate Change,
Energy, Environmental
Regulation,
Transportation



Ronak Daylami
Policy Advocate
Privacy/Cybersecurity



Preston Young Senior Policy Advocate Health Care, Taxation



Ashley Hoffman
Senior Policy Advocate
Labor and Employment,
Workers' Compensation,
Regulatory Reform

Policy Issues and Staff Index

AgricultureBrenda Bass
Air QualityBrady Van Engelen
Banking/FinanceBrenda Bass
Budget Ben Golombek
Climate ChangeBrady Van Engelen
CrimeBrenda Bass
CybersecurityRonak Daylami
Economic Development Ronak Daylami
Education Robert Moutrie
EnergyBrady Van Engelen
Environmental
JusticeBrady Van Engelen
Fair Political Practices Ben Golombek
GrassrootsBen Golombek
Hazardous WasteBrady Van Engelen
Health CarePreston Young
Housing Adam Regele
Immigration Robert Moutrie
InfrastructureBrady Van Engelen
InsuranceRobert Moutrie
International Susanne Stirling

Labor and		
Employment	.Ashley Hoffman	
Land Use	Adam Regele	
Legal	Robert Moutrie	
Marijuana/Cannabis	Adam Regele	
Occupational Safety		
and Health	Robert Moutrie	
Privacy	Ronak Daylami	
Product Regulation	Adam Regele	
Recycling	Adam Regele	
Regulatory Reform	.Ashley Hoffman	
Resources	Brenda Bass	
Small Business	Nick Ortiz	
Taxation	Preston Young	
Technology	Ben Golombek	
Telecommunications	Ben Golombek	
Tourism	Robert Moutrie	
TransportationBr	ady Van Engelen	
Unemployment		
Insurance	Robert Moutrie	
Water	Brenda Bass	
Workers' Compensation Ashley Hoffman		

Federal/International Affairs Get Selective Review for Greatest Impact

The California Chamber of Commerce for decades has closely monitored the progress of priority federal legislation and lobbied members of the California congressional delegation on critical policy votes. CalChamber policy advocates track and provide input on issues ranging from trade to taxation, health care, environmental regulations and immigration.

Federal Update articles appear regularly in Alert, providing CalChamber members with clear, concise reporting on pending federal legislation and regulatory activities, and calling for grassroots action by CalChamber members where needed.

International Trade

Trade issues are a key component of the CalChamber's congressional advocacy efforts. For more than four decades, the CalChamber has been the only statewide business organization continually devoted to promoting international trade and exports. Our International Trade Department works actively in shaping policy positions on trade issues that support free trade worldwide, expansion of international trade and investment, fair and equitable market access for California products abroad, and elimination of disincentives that impede the international competitiveness of California business. The CalChamber Council for International Trade is one of the most energetic CalChamber policy groups.



Presidential Award for Export Service

Susanne T. Stirling, CalChamber vice president of international affairs, has directed CalChamber efforts on world trade issues for many years. She has played a key role in a number of business development missions by California governors. The CalChamber is represented on the National Export Council of the U.S. Secretary of Commerce, the California International Relations Foundation and the U.S. Chamber International Policy Committee.

The U.S. Secretary of Commerce presented the CalChamber with the President's Excellence for Export Service Award, acknowledging CalChamber assistance to U.S. exporters, in November 2009. The Republic of Korea honored the CalChamber in 2012 with a Presidential Citation for promoting U.S.-Korea trade and commercial relations by working for approval of the U.S.-Korea Free Trade Agreement. In November 2019, Stirling received the "Outstanding Woman of the Year in International Trade" award from the Women in International Trade, Los Angeles (WIT-LA).



Susanne T. Stirling
Vice President, International Affairs

Taking the Business Message to the Public

To represent employers most effectively, the California Chamber of Commerce has established programs to take the business viewpoint beyond the government policy-making audience to the public at large via the media. References to CalChamber positions or activities appear or are aired almost daily in some major media market in the state.

Media Relations

The CalChamber Media Relations Department builds upon the CalChamber's reputation as the state's foremost business advocate. The department complements the CalChamber advocacy team by ensuring that the CalChamber's positions on public policy issues—in the legislative, regulatory or judicial arenas are well-known to policymakers and the public via the news media and social media outlets.

The department has succeeded in its mission to heighten the CalChamber's visibility, to help promote the CalChamber as California's leading voice for business and to expand the universe of reporters familiar with the CalChamber, its membership, its functions and its priorities.



C A L | F O R N | A In 2022, the CalChamber launched California Works, a place to feature profiles of CalChamber member companies whose activities help keep the California economy strong and moving

forward. The more effectively CalChamber members — large and small — can compete in the global economy, the greater their ability to provide good-paying jobs to support families, and generate the revenues needed to run the state. The profiles are a constant reminder that when the private sector succeeds, we all succeed.



Denise Davis Executive Vice President, Communications

Access to Decision Makers

CalChamber Events Help Members Network with State, Federal, World Leaders

Through meetings, exclusive retreats and other special events, the California Chamber of Commerce has offered major members access to decision makers from California, the federal level and around the globe. The gatherings provide attendees an opportunity to network with business leaders throughout California.

Public Affairs Council Conferences

The Public Affairs Council, made up of senior-level public affairs officers for CalChamber member companies, meets annually in a format that engages members in a thorough analysis of California's political climate. The best and brightest political professionals discuss elections, voter trends and political news from the state and federal levels. The conference typically features a Washington D.C.-based political expert discussing the presidency, and congressional and national political news. During election years, the council meets shortly after the November general election. Conferences are open only to members of the Public Affairs Council and the CalChamber Board of Directors.

Luncheon Forums

The CalChamber sponsors Luncheon Forums throughout the year to inform members about important topics affecting California's economy. Speakers include members of the Governor's Cabinet and administration, international dignitaries and experts in various fields.

Host Breakfast

The CalChamber joins a committee of Sacramento business leaders in hosting this breakfast, an annual tradition since 1926. This invitation-only gathering has offered decision-making leaders in California finance, government, education, agriculture, military and industry the opportunity to exchange views, establish and renew friendships, and create statewide atmospheres of good will and understanding. Featured speakers are the Governor of California and the chair of the CalChamber Board of Directors.

Special Events and Trade Missions

The CalChamber's broad-based business membership means foreign and domestic leaders come to the CalChamber to tap into the expertise of California corporate decision makers. Often, the CalChamber also is called upon to join in or lead international trade and investment missions abroad.

Legal Affairs

Offering Courts a Business Perspective

With legislative deadlock on tough issues being the norm, rather than the exception in recent years, it has become more important than ever to ensure that the business viewpoint receives a thorough airing when controversies end up in the courts.

Legal Affairs

The CalChamber Legal Affairs Department participates in major litigation that affects California employers. The CalChamber legal affairs unit files litigation and friend-of-the-court briefs on behalf of CalChamber members and key industries to emphasize the impact that judicial decisions would have on California's economy. The CalChamber attempts to present courts with the broad impact that laws can have on the business climate. Since entering its first case in 1982, the CalChamber's legal affairs program has grown steadily.

Over the years, the CalChamber has lent its voice to court cases related to the general conduct of business, taxation, litigation reform, wage-and-hour law, working conditions, meal and rest periods, and commercial free speech. We've stepped up to protect the ability of businesses to require arbitration of employment law claims; and to refrain from providing unnecessary, scientifically unproven Proposition 65 warnings on the content of food and beverage products. The CalChamber's logic has prevailed in court decisions:

- Upholding employers' ability to have employees sign an arbitration agreement as a condition of employment.
- Preventing added liability for employers by upholding the principle that parties
 to a lawsuit should pay no more than their percentage of fault for noneconomic
 damages.
- Applying a commonsense timeline for workers' compensation benefit adjustments.
- Protecting businesses from abusive lawsuits.
- · Protecting employer free speech.
- · Clarifying that rounding employees' timecard entries is legal.
- Upholding the state high school exit exam as a tool to ensure high school students acquire basic skills in English and math.
- Protecting cost-saving workers' compensation reforms.
- Preserving the intent of the voters in enacting CalChamber-supported Proposition 64 to help curb frivolous lawsuits by requiring that all members of a class action lawsuit must have suffered actual injury in order to participate in the legal action.
- Upholding the ability of California governments to complete public works projects
 efficiently by contracting with private sector companies to augment public sector
 capabilities.



Nicole Wasylkiw General Counsel

Public Affairs/Political Action

A Platform for Employers to Get Involved

At the California Chamber of Commerce, we have a long history of aggressively speaking up for employers and pro-business causes, always focusing on one goal: to help create a strong and prosperous economy for the state and a better quality of life for all Californians.

The key to our success has been offering a platform for employers to get involved in state government and issues affecting the business environment. The CalChamber's Public Affairs Council and network of coalitions and political action committees (PACs) work in concert to ensure the voice of the employer community is heard on legislative issues, ballot initiatives and candidate campaigns. Individually, the political action network of ChamberPAC, CalBusPAC, JobsPAC and the Candidate Recruitment and Development Fund each have a specific charter and mission. Together, they have a powerful impact on the entire political process.

By offering a menu of options for supporting employer-friendly and pro-job causes, the CalChamber's political action network effectively collects and funnels the business community's resources. Our political action teams research all statewide political contests, developing strategies to make a long-lasting impact on candidate and initiative campaigns where we can gain the most ground for pro-business causes.

Our political action network also is vigilant between election cycles, ensuring our perspectives are heard and understood by legislators, in addition to providing a probusiness viewpoint for legislative items directly affecting the employer community.



Martin R. Wilson
Executive Vice President, Public Affairs

Public Affairs Council

The California Chamber of Commerce Public Affairs Council advises the CalChamber President and Board of Directors on key political issues affecting the business community, particularly ballot measure campaigns and the endorsements of the CalChamber political action committee.

The council includes government relations executives and chief executive officers whose companies are CalChamber members at the Advocate level or higher. It serves as a networking platform for these high-level representatives of the CalChamber's major member companies to share information and resources from colleagues around the state.

Public Affairs Council members convene via annual conferences and conference calls as needed. Inside information on cutting-edge issues is provided by renowned political strategists and government leaders who share their expertise and provide an insider's look at the current political and legislative climate.

The CalChamber Board chair appoints the chair of the Public Affairs Council. The staff liaison to the council is Martin R. Wilson, executive vice president of public affairs.



To become part of the Public Affairs Council, contact Executive Vice President Martin R. Wilson, martin.wilson@calchamber.com.



An afternoon panel discussion on October 24, 2023, the first day of the CalChamber Public Affairs Conference, gives attendees the opportunity to hear the perspectives of seasoned legislators about the 2023 legislative session. From left are CalChamber senior policy advocate Ashley Hoffman (moderator), Senators Josh Newman (D-Fullerton), Anna Caballero (D-Merced) and Steve Glazer (D-Contra Costa), and Assemblymembers Heath Flora (R-Ripon) and Cottie Petrie-Norris (D-Irvine). Topics covered included the legislative process and effective advocacy.

Photo by Matt Lara

Political Action Network: Making a Nonpartisan Difference in California Elections

CalChamber was an early, vocal and financial supporter of successful electoral reform ballot measures that have changed the dynamic of how voters choose their legislative districts. The fact that a nonpartisan redistricting panel draws legislative and congressional districts, that newly elected members have the choice whether to serve in one house for 12 years, and that a top-two election system is in place now means that every voter matters and every vote counts.

Dealing with dramatic shifts in the state's political landscape is where CalChamber excels. In partnership with our political and local chamber networks, we are constantly monitoring developments in the races for all major offices in California. Importantly and reflective of the California electorate, we employ a full range of political techniques, including data and analytics, to propel us to success in electing both Democrats and Republicans to legislative office.

The CalChamber Political Action Network is bipartisan in its approach and will continue to seek out and elect candidates from both parties who believe that private sector job creation is the foundation for economic growth. Conversely, we will oppose the politicians who subscribe to the philosophy of tax, spend and regulate. If we succeed with our election strategy, then our opportunities will far outdistance our challenges.

Political Action Committees (PACs)

The CalChamber's Political Action Network includes three different political entities:

ChamberPAC: State Legislative and Local Candidate Support

ChamberPAC is a bipartisan political action committee that makes direct contributions to state and local officeholders and select candidates who promote and vote for an



agenda of private sector job creation. Contributions to this committee are limited to \$9,100 per year, person, organization or political action committee. ChamberPAC was developed so like-minded employers could pool their resources and have a greater impact on legislative campaigns.

ChamberPAC Contribution limit: \$9,100. ID# 950352, Small Contributor Contribution limit: \$200. ID# 1275328

JobsPAC: Independent Expenditure Candidate Campaigns

JobsPAC is a bipartisan independent expenditure committee, meaning it speaks directly to voters on behalf of the business community to elect pro-jobs candidates. Cochaired by the CalChamber and the California Manufacturers and Technology Association, JobsPAC may accept contributions in unlimited amounts.

Contribution limit: None. ID# 911819

CalBusPAC: Ballot Initiative Campaigns

The California Business Political Action Committee (CalBusPAC) has helped qualify, support and/or oppose statewide hallot initiatives since 1976. Funds contributed to CalBusPAC



statewide ballot initiatives since 1976. Funds contributed to CalBusPAC are used for initiative campaign expenses, including public opinion research, message development and media execution. There are no limits to contributions to this committee.

Contribution limit: None. ID# 761010

Building a Pro-Jobs Candidate Bench

Although not a political action committee, CalChamber's Candidate Recruitment and Development Fund provides the resources necessary to build a bench of electable, pro-jobs candidates for state and local office. The CalChamber has partnered with its local chamber network, as well as state and local member businesses, to ensure the recruitment efforts are bipartisan and locally driven.

The primary component of this program is to identify potential candidates and put them on the path to elective office. The secondary component is training and developing candidates for their positions. The program has successfully recruited



CANDIDATE RECRUITMENT & DEVELOPMENT FUND

numerous local candidates who have won election to state legislative seats.

Contribution limit: None. Payments to this fund are not considered political contributions or lobbying expenditures. ID# 94-0361980

Political Action Handbook

The CalChamber has developed a handbook to assist businesses, organizations and local chambers of commerce in developing political action committees and independent expenditure committees. The handbook answers frequently asked questions and offers key strategies for business success in state and local elections. You can find the handbook at *calchamber.com/PAChandbook*.





For assistance, call the CalChamber Public Affairs Department at (916) 444-6670.

CalChamber Leads Initiative Campaigns

In the world of ballot initiatives, the California Chamber of Commerce has led the charge on behalf of the employer community for more than four decades. In 1976, the CalChamber Board of Directors chartered the California Business Political Action Committee—CalBusPAC—to act as a vehicle for qualifying, supporting and/ or opposing initiatives on California's primary and general election ballots.

As a practical matter, the CalChamber's chief executive is recruited to chair major initiative campaigns, to lead the fund-raising efforts and to serve as spokesperson for these important efforts. The CalChamber has been extremely successful with the support of the broader employer community.

Pro-Business Reforms from CalChamber-Led Campaigns

- Protecting the voter-approved citizens redistricting commission (2012).
- Clearly defining fees and taxes at the state and local levels so that governments can't pass real taxes with a simple majority vote (2010).
- Allowing all voters to choose any candidate regardless of the candidate's or voter's political party preference (2010).
- Changing the process for redrawing political district boundaries to make politicians more accountable to voters (2008).
- Ensuring further protection for transportation funding and strict accountability provisions in bond measures to fund infrastructure improvements for roads, education facilities, housing, levee protection and disaster preparedness (2008).
- Reforming the state's unfair competition law to stop unscrupulous lawsuits (2004).
- Requiring gasoline sales tax be used solely for transportation (2002).

In 2014, then-CalChamber President and CEO Allan Zaremberg signed the ballot

arguments in support of a bipartisan measure approved by voters to put money in a constitutionally protected reserve in good times so that the rainy day reserve can be used to protect schools, public safety and other vital services in economic downturns.

In 2016, Zaremberg joined good government advocates in signing the ballot arguments for a voter-approved initiative requiring legislation to be available on the internet for 72 hours before a vote, and legislative proceedings to be recorded and posted on the internet (Proposition 54).

Anti-Business Ideas Defeated by CalChamber-Led Campaigns

- A split roll property tax that would have been the largest tax hike in state history (Proposition 15 of 2020).
- A flawed proposal to give one politician power to determine health care benefits and rates (Proposition 45 of 2014).
- An initiative that not only would have legalized marijuana use in California, but also would have created a legal quagmire for employers, compromised workplace safety and established a new class of protected workers in the state (2010).
- Anti-business tax hikes that would have increased gasoline prices and property taxes and attempted to stifle the ability of the business community to communicate with voters (2006).
- Higher taxes on high earners and small businesses to create a massive new preschool bureaucracy (2006).
- Making it easier for the Legislature to increase taxes by eliminating the requirement that taxes be approved by a two-thirds vote (2 to 1 defeat in 2004).
- Multibillion-dollar health care tax (2004).
- Measures promoting additional litigation and more costly insurance (2000).

In 2012, voters agreed with CalChamber opposition to: a deeply flawed food labeling mandate (Proposition 37) that would have added more government bureaucracy, created new frivolous lawsuits and increased food costs by billions of dollars; and a plan to impose steep new taxes that would have had a heavy impact on small businesses and hurt economic growth (Proposition 38).

In 2014, voters also agreed with CalChamber opposition to a trial lawyer-sponsored effort to quadruple the longstanding limit on medical malpractice awards, which would have driven health care costs higher and pushed medical care professionals to quit or move out of state (Proposition 46).

In 2016, voters rejected a CalChamber-opposed initiative that would have delayed or stopped vitally needed infrastructure projects all over the state—including water reliability projects, road safety and bridge repairs, university and college buildings—as well as impeded the state's ability to make emergency repairs after a natural disaster (Proposition 53).

CalChamber President and CEO Jennifer Barrera and key members of the CalChamber public policy team also lead ad hoc coalitions—as priority issues arise—on behalf of key industries, at the request of our members.

Grassroots

Driving the Message Home at the Local Level

Local Chamber of Commerce Connections

About 220 local chambers of commerce are affiliated with the California Chamber of Commerce and remain solid partners in our efforts to promote business-friendly policy at the State Capitol. Our Local Chamber Services Department provides support to chamber of commerce executives and their volunteer leaders.

At the same time, local chamber of commerce executives—whose relationships with local lawmakers often are personal—provide our public policy team with grassroots support in virtually every legislative district. During each legislative session, an action team of local chamber of commerce executives meets with CalChamber policy advocates via a weekly coalition call for a briefing on priority legislation. These calls lead to in-district lobbying, as well as emails, letters and advocacy telephone calls to legislators in Sacramento and at their district offices. The information sharing ensures local business leaders hold lawmakers accountable for their positions. The results have been highly effective.

Small Business Policy Center and Council

To focus on mobilizing the power of small businesses in grassroots advocacy, the CalChamber created the Small Business Policy Center in October 2023, following up by forming a Small Business Policy Council in February 2024 to further amplify the voices of small businesses in the State Capitol. The council consists of 30 members—15 local chamber CEOs and 15 CalChamber members—and aims to ensure that the needs and priorities of small businesses are at the forefront of legislative discussions.



Nick Ortiz Vice President, Small Business Advocacy



Jennifer JohnsonDirector, Local Chamber Relations

Easy-to-Use Online Advocacy Tools at impact-california.com

To make it easy for businesspeople to write their legislators, the CalChamber consolidates in one place sample letters, information updates on the status of legislation and an easy-to-customize letter-writing program at impact-california.com. Visitors can look through all the hot issues or use links from bill descriptions on the CalChamber's free Inside the Capitol web page.

Small Business Advocates

Small business owners statewide are an important part of the CalChamber's grassroots program. Each year, the CalChamber honors businesspeople who play a leadership role in advocacy and public affairs with the Small Business Advocate of the Year Award. Local chambers of commerce submit nominees for the award.









Recipients of the Small Business Advocate of the Year Award reflect the diversity of business communities throughout the state. Past award recipients have included (from left): Palbinder Badesha, owner, Express Employment Professionals, Corona; Tiffany Gomes, owner, Classic Design Floor to Ceiling, Lodi; Mark Dwight, founder and owner, Rickshaw Bagworks, San Francisco; and Kirk Rossberg, president/owner, Torrance Bakery.

Issue Coalitions Improve Effectiveness

The California Chamber of Commerce leads or is active in many issue coalitions. We establish or help set up coalitions to target specific critical issues in the everchanging public policy arena and to meet the specialized needs of our member industries. Following is a sampling of CalChamber coalition activities. To get involved, just email or call the staff contact.

Employment

California Employers Coalition (CEC)—Comprised of employers and employer association representatives, CEC reviews and discusses labor and employment issues that affect California's employers. This coalition is a unified voice of California employers regarding the impact of proposed laws and regulations on businesses.

Staff Contact: Ashley Hoffman, ashley.hoffman@calchamber.com

California Heat Illness Prevention Coalition — Represents the views of California employers to the Division of Occupational Safety and Health and to the Cal/OSHA Standards Board in the form of written comments and testimony regarding potential impacts proposed regulations on heat illness prevention might have on California businesses and their workers.

Staff: Robert Moutrie, robert.moutrie@calchamber.com

Workers' Compensation Action Network (WCAN) — A statewide, broad-based coalition representing California employers, insurers and brokers/agents on issues relating to the state's workers' compensation system. WCAN educates policymakers, the media and members of the general business community on problems affecting the efficiency, fairness and cost of the system for employers and injured workers and helps build the public case for specific legislative or regulatory reforms to improve the system.

Staff Contact: Ashley Hoffman, ashley.hoffman@calchamber.com

California Coalition on Workers' Compensation (CCWC) — Works to repair California's high-cost and litigious workers' compensation system and educates policymakers about how maintaining balance in the system helps both workers and employers. CCWC is a statewide coalition of public and private employers, both large and small, representing more than 250 employers and numerous trade associations.

Staff Contact: Ashley Hoffman, ashley.hoffman@calchamber.com

Environment

Green Chemistry Alliance—A collection of trade associations and businesses that are working to ensure effective implementation of the California Green Chemistry Program that was authorized by AB 1879 (Feuer; D-Los Angeles, 2008) and SB 509 (Simitian; D-Palo Alto, 2008). The goal of the alliance is to ensure that the Green Chemistry Program is implemented in a way that allows for maximum environmental benefit and minimizes the economic impacts.

Staff Contact: Adam Regele, adam.regele@calchamber.com

Proposition 65 Coalition—A coalition of more than 200 industry groups and individual businesses working together to ensure that Proposition 65 is not misused by individual attorneys who use the law solely for personal financial gain. The coalition reviews, comments, and testifies on regulatory and legislative developments related to Proposition 65 warning requirements, chemical listings, compliance issues, and litigation reform.

Staff Contact: Adam Regele, adam.regele@calchamber.com

The Thursday Group—Seeks to promote an agenda that strikes a reasonable balance between economic growth and environmental protection. The goal of the Thursday Group is to encourage California decision-makers to work with the group to strike a reasonable compromise between the impact of legislation on California's economy and environmental protection.

Staff Contact: Adam Regele, adam.regele@calchamber.com

Information

Privacy Coalition—A coalition of businesses working together to ensure that privacy laws are reasonable, effective and balanced. The group reviews legislation regarding personal information, data collection, data security and internet privacy measures.

Staff Contact: Ronak Daylami, ronak.daylami@calchamber.com

International

California Coalition for Free Trade—A CalChamber Council for International Tradecreated broad-based group of companies and business organizations working to secure a national free trade agenda. www.calchamber.com/international. Staff Contact: Susanne T. Stirling, susanne.stirling@calchamber.com

Timely Information

Multiple Channels for Information Business Leaders Need

Information about subjects of interest and concern to the business community are available in multiple formats from the California Chamber of Commerce.

Websites

To help our members and the business community at large zero in on the information they need, the CalChamber organizes its web-based information into distinct divisions.

CalChamber.com is the central entry point for the CalChamber's web presence, providing general information about the CalChamber and membership.

calchamber.com/advocacy offers information about the CalChamber public policy agenda, staff biographies, news and popular tools for visitors, including bill tracking, a business resource section and directory of local chambers of commerce.

calchamber.com/international is devoted to international issues and activities. Compiled here are information and links of particular interest to visitors focusing on doing business in a global economy. Trading partner portals highlight information about California's top trading partners.

calchamber.com/diversity compiles information and educational resources for promoting equality, diversity and opportunity in the workplace, including links to CalChamber webinars exploring best practices and strategies for California businesses, large and small.

HRCalifornia.com is the starting point for up-to-date employment law compliance information, trusted resources and helpful tips. You'll find comprehensive HR content and tools that simplify tasks and help you make confident decisions, including: the HR Library; forms and checklists; wizards, quizzes and how to's; cases and news; perks and discounts; and the Labor Law Helpline.

CalChamber.com/store is a one-stop source for compliance products and training.



Ann AmiokaVice President, Communications









Newsletters/Blogs/Podcast

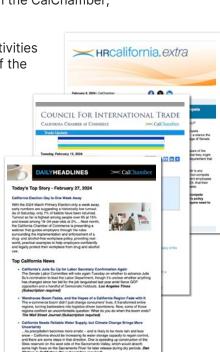
• Business leaders, policymakers and opinion leaders throughout the state look to the CalChamber legislative newsletter, *Alert*, for quick overviews on subjects of highest concern to the business community. Email delivery allows its 23,000 readers to receive their news on publication day. State legislators, administration officials, county and local elected officials, the consular corps and other international representatives, plus members of the media also receive the newsletter. Past issues are available at *calchamber*. *com/alert*.

Alert is available for easy viewing on smartphones or tablets via the CalChamber Alert App, available at *calchamberalert.com/app*.

• The free weekly *Trade Update* e-newsletter keeps readers in touch with the latest international issues, offering international headlines, trade policy updates, a calendar of events and links to stories about CalChamber members.

• Each workday, the CalChamber website features a top story from the CalChamber, as well as a selection of news clippings from major news sources throughout the state. The top story alerts readers to the latest developments on legislation, regulations, court cases and other activities affecting businesses in California. Convenient links to the stories of the day are available via the free *Daily Headlines* email.

- Through The Workplace podcast, the CalChamber provides expert and entertaining commentary on issues critical to California employers and employees. Episodes include discussions about California employment laws, artificial intelligence, workplace violence rules, court cases, legislative and regulatory proposals, and national and state politics. Listen to the podcasts or sign up at *calchamber*. *com/theworkplace*.
- Twice a month, the *HRCalifornia Extra* e-newsletter presents reports on the latest labor news and court cases and how these developments could affect your company.
- Several times a week, the *HRWatchdog* blog shares insights from CalChamber experts on federal and state legislation, court cases and governmental agency actions that affect employment law.



< CalChamber



Sign up at calchamber.com/newsletters to have these newsletters emailed to you or visit calchamber.com/mobile to download the CalChamber Alert, or HRWatchdog apps. Subscribe to the podcasts at calchamber.com/theworkplace.

Business Services

Member Services and Tools, Compliance Products and Training

Alongside staff legal counsel who are experts in employment law, the CalChamber Business Services Division develops and provides timesaving compliance resources for anyone who handles human resources (HR) in California. Businesses look to CalChamber for help on understanding and complying with complex laws and regulations.

The Business Services Division regularly surveys CalChamber members and customers to find new ways we can help businesses with their HR compliance.

CalChamber Membership

Thousands of California employers and HR professionals find a CalChamber membership is a cost-effective way to make sure they stay in compliance with everchanging employment law requirements. Members gain instant access to the tools and information available at *HRCalifornia.com*, the trusted starting point for quick accurate answers to tough HR issues. Members also turn to CalChamber for help on harassment prevention training and creating an employee handbook (more information below). Among our popular perks and discounts are data and compensation solutions, benchmark job reports, and e-commerce solutions.

Businesses that step up to the CalChamber Preferred and Enterprise levels or higher also can turn to the **Labor Law Helpline**, a popular service that gives them exclusive access to our team of highly qualified employment law experts for employment-related questions and issues. Our experts field an average of 1,500 calls per month, providing clear explanations of employment-related laws, regulations, court cases and administrative procedures. The experts direct callers to relevant resources, including opinion letters, government forms and information on our website. If you need to consult your attorney, our experts will let you know.



To get an overview of all CalChamber membership options available to you, please go to *advocacy.calchamber.com/membership/* or call (800) 649-4921 to speak to a representative.

Compliance Products

Required State, Federal, Local and Out-of-State Posters

- The Required Notices Kit is the most popular CalChamber compliance product. One convenient package includes a poster with the 18 required California and federal notices, plus 20 copies each of the six pamphlets employees must receive. Add Poster Protect[®] coverage to receive replacement posters automatically if midyear changes to the all-in-one California and federal poster are required.
- CalChamber's local ordinance posters meet the employer posting requirements as enacted by some cities and counties to regulate wages, paid sick leave and other employment matters.
- The HRUSA division offers combined state and federal notices for a number of other states, plus harassment prevention training for New York and a multi-state option.



Employment Law Guides

From minimum compliance requirements to detailed provisions, CalChamber digital and print employment law guides provide clear explanations of employer obligations. The California Labor Law Digest, now in its 64th edition, is the definitive resource for HR professionals, written in plain language. The HR Quick Guide for California Employers covers the basics and is ideal for management or anyone new to HR. The Employee Handbook Creator® online tool guides us-



ers through every step of what is usually a complicated HR task. It's available by subscription in English and Spanish, and can be used on a desktop computer or tablet.

Training

Sexual Harassment Prevention Training

Harassment in the workplace is a significant problem and state law requires all California employers to take steps to prevent harassment. The CalChamber offers convenient online training as your company's first line of defense, including required supervisor and employee courses for California companies with 5 or more employees; a New York course; and multi-state harassment prevention courses for businesses with employees in states other than California, Connecticut, Illinois, Maine, New York and Delaware. California and New York courses may be taken in English or Spanish. In-person onsite training also is available.

Diversity, Equity & Inclusion Training

Training your employees to understand diversity, equity, and inclusion helps create an environment where people can thrive. CalChamber's Foundations of Diversity, Equity & Inclusion (DEI) course aims to help learners become more conscious about DEI and understand its value. Bundle your DEI training with your required Harassment Prevention Training and save!



Special pricing is available for more than 250 learners. Call (800) 331-8877.

HR Compliance Seminars and Webinars

CalChamber's year-round training events provide expert compliance guidance. Our legal affairs team applies the insight we gain from following key employment law legislation as it's being written, just a few blocks away at the State Capitol. We bring this knowledge to you, along with explanations of new regulations and court cases, via annual **Employment Law Updates** and **Leaves of Absence** virtual seminars. **HR Boot Camp** virtual seminars cover core fundamentals every employer needs to know. **Live webinars** allow you to tap into CalChamber expertise from your computer, tablet or smartphone on subjects like new laws, meal and rest breaks, and other current issues.



See the full array of CalChamber compliance products, member services, tools and training options at *store.calchamber.com*.



Karen MendozaSenior Vice President,
Business Services



Chris EddyDirector of Product
Development



Bianca N. SaadGeneral Counsel, Labor and Employment

Independent Research on Public Policy Issues

California Foundation for Commerce and Education

Helping California leaders understand the impacts of public policy on business, jobs and investments

California business has suffered from the absence of a credible source of accurate information on the benefits of a strong economic base and the adverse effects of many government policies. An increasingly activist state government



and a lack of reliable information on the economic and business impacts of policy changes has contributed to a general decline in the quality of the state's business and investment climate. The sad

fact is that no entity within the California public policy environment is charged with providing impartial, objective, comprehensive analysis of public policy proposals for their effects on the California business climate and economic base.

The California Foundation for Commerce and Education is filling the information void—elevating the policy debate and improving policy decisions.

Mission

The California Foundation for Commerce and Education is dedicated to preserving and strengthening the California business climate and private enterprise through:

- education of the public and policymakers on the virtues of private enterprise and a strong economic base;
- accurate, impartial and objective research and analysis of public policy issues of interest to the California business and public policy communities; and
- education and outreach efforts in support of the research and public policy findings and recommendations.

Support/Programs

The Foundation is a nonprofit 501(c)(3) organization supported primarily by grants and contributions from foundations, corporations and individuals. The Foundation is strictly nonpartisan and nonpolitical, and takes no positions on pending legislation, ballot measures or other policy proposals.

Foundation research covers state government tax, fee and regulatory policies, health care and insurance mandates, education and workforce preparation policy, public works investment, labor laws and civil litigation, among many California public policy issues.



The Foundation website is at www.cfcepolicy.org.



Loren Kaye Foundation President

Sponsorships/ Partnership Opportunities

California Business Issues and Legislative Guide

Help bring the business perspective on top policy issues to a statewide audience of opinion leaders, including state and local elected officials and the media statewide, as well as more than 25,000 representatives of the CalChamber's 13,000 member firms. This biannual guide, distributed in February, includes brief summaries of key policy issues facing the state. Many readers keep it as a reference to consult year-round. The electronic version (epub and PDF) is available online throughout the year at *calchamber.com/businessissues*. Top-level sponsors are featured in full-color ads inside the front or back covers and listed on the Business Issues web page. Other sponsors can place black-and-white ads opposite opening pages of key sections of the guide.

Staff Contact: Ann Amioka, ann.amioka@calchamber.com

Public Affairs Council Conferences

The Public Affairs Council convenes annually to discuss the current political climate with renowned political consultants and policymakers. Sponsors help underwrite the costs for the keynote talks, which have featured speakers such as Mary Katherine Ham, Lis Smith, Paul Begala, Mike Murphy, Mark McKinnon, James Carville, Mary Matalin, Bill Kristol, Karen Hughes, Lisa Kennedy Montgomery, Donna Brazile and Robert Novak. Sponsors receive complimentary registration, recognition throughout the program, and their company logo featured on all conference materials. Staff Contact: Martin R. Wilson, martin.wilson@calchamber.com



Capitol Summit

Business and local chamber of commerce leaders from throughout the state gather each year, usually in May, for a high-level briefing from CalChamber policy advocates and state policy leaders about the most pressing issues facing California. Speakers have included state constitutional officers, legislative leaders and longtime political journalists.

International Forums

Throughout the year, the CalChamber Council for International Trade presents updates on trade and investment relations with major U.S. and California trading partners by specialists well-versed in the diplomatic and cultural history of the region. Following the informative presentations by the speaker, attendees have the opportunity to exchange questions and answers with the featured guest, as well as each other.



For more information on sponsorship or partnership opportunities, please contact Drew Savage, vice president, corporate relations, at (916) 930-1277 or drew.savage@calchamber.com.



Drew SavageVice President, Corporate Relations















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SPECIAL THANKS TO OUR

CalChamber

CORNERSTONE MEMBERS































